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New solution approaches for the capacitated supplier selection problem with total quantity discount and activation costs under demand uncertainty / Manerba, Daniele; Perboli, Guido. - In: COMPUTERS & OPERATIONS RESEARCH. - ISSN 0305-0548. - 101:(2019), pp. 29-42. [10.1016/j.cor.2018.08.010]

*Availability:*

This version is available at: 11583/2713533 since: 2018-09-21T09:38:23Z

*Publisher:*

Elsevier Ltd

*Published*

DOI:10.1016/j.cor.2018.08.010

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Elsevier postprint/Author's Accepted Manuscript

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<http://dx.doi.org/10.1016/j.cor.2018.08.010>

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# New solution approaches for the Capacitated Supplier Selection Problem with Total Quantity Discount and Activation Costs under Demand Uncertainty

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## Abstract

We study a multi-product multi-supplier procurement problem in the Automotive sector involving both supplier selection and ordering quantity decisions, and further complicated by the presence of total quantity discounts, business activation costs, and demand uncertainty. Recent works have shown the importance of explicitly incorporate demand uncertainty in this economic setting, along with the evidence about the computational burden of solving the relative Stochastic Programming models for a sufficiently large number of scenarios. In this work, we propose different solution strategies to efficiently cope with these models by taking advantage of the particular structure of the stochastic problem. More precisely, we propose and test several variants of a Progressive Hedging based heuristic approach as well as a Benders algorithm. The results obtained on benchmark instances show how the proposed methods outperform the existing ones and the state-of-the-art solvers in terms of efficiency and solution quality. In particular, thanks to the developed Progressive Hedging, we have been able to solve for the first time problem instances with up to 20 suppliers and 30 products.

*Keywords:* Supplier Selection, Total Quantity Discount, Stochastic Demand, Progressive Hedging

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## 1. Introduction

In this work, we focus on the applicability of a general procurement problem named Capacitated Supplier Selection with Total Quantity Discount policy and Activation Costs

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under Demand Uncertainty (CTQD-AC<sub>ud</sub>) in the field of Automotive production, and on its efficient resolution against realistic-size instances.

The study is motivated by the real-case of a manufacturer company in the *Automotive* sector that faces the complex process of procuring parts (powertrains, chassis, electrical components, interiors, sensors, and so on) from a set of suppliers. Procurement is one of the most critical process for Automotive companies since they typically outsource the most part (if not the totality) of the components they need to create the final vehicle. Note that, nowadays, the number of big suppliers for any single part is less than 100 in the global market with half of them with revenues over 5 billion dollars (Jetli, 2014, Berret et al., 2016). Even if there exist few suppliers hyper-specialized in a particular production, typically the same supplier is able to produce several different parts. For example, big suppliers like *Bosch* can supply electrical parts (batteries, spark plugs, headlights), mechanical parts (brakes, transmission belts) and others (windscreen wiper, filters, and so on).

Periodically, the company gathers preventive purchasing contracts in which each supplier includes several quantitative information concerning basic unitary prices for the products it sells and their availability, possible discount schedules to be applied, and the fixed fees needed to activate a business activity for a certain procurement horizon. To foster larger purchases, suppliers commonly propose the so-called *total quantity discount* (TQD) policy, in which the cumulative quantity purchased (i.e., the number of units bought regardless of the type of products involved) determines the discount rate to be applied to the total purchase cost. The company then evaluate the contracts in order to choose the pool of suppliers they will rely on for the next period and the minimum and maximum quantity of products it supposes to purchase from each supplier (and, consequently, the discount rate to be applied)<sup>2</sup>. Because of the restricted availabilities and company strategies linked to the need of having a more robust solution, the company may also decide to split the purchasing of each product over different suppliers. From the supplier side, agreeing on a contract guarantees the application of the declared prices and discounts as well as the product availabilities. The buyer, instead, will be committed to purchase from that supplier a certain quantity of products belonging to the declared quantity interval.

To remain competitive in the today's globalized market, the procurement contracts in this sector have become longer and longer, and nowadays settle around 2-3 years. This complicates the supplier selection phase since, at the time of the decision, only an estimation of the future products demand is available while the actual values might have high fluctuation in such a long-term. This means that the contracts activated at the beginning of the procure-

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<sup>2</sup>We remark that this selection is, for our analysis, only based on quantitative aspects such as convenience and availability, since the potential suppliers have been already pre-validated under more qualitative aspects (reliability, QoS, flexibility, etc.).

ment horizon may result in a sub-optimal or even infeasible purchasing plan when the actual products demand reveals. Unfortunately, no new contracts can be activated after the initial supplier selection (mainly because start-up production cost and time are too high in this sector with respect to the urgency of procuring the parts) and no activated contracts can be terminated during the procurement period (penalties in this case are so high that basically it never happens). However, the company has always the possibility to buy, if needed, in the so-called *spot-market* to fulfill the products demand. Note that, given the very limited number of suppliers in the Automotive sector, buying in the spot-market means to buy from an already selected supplier, but at higher prices because out of the contract.

The CTQD-AC<sub>ud</sub> problem, introduced in Manerba et al. (2018), perfectly models the just presented multi-product multi-supplier procurement process in the long-term. The goal of the problem is to select the suppliers in which to purchase and the relative ordering quantities for each product, while minimizing the overall procurement costs. Apart from the application at hand, the CTQD-AC<sub>ud</sub> problem naturally fits with to the most of the industrial and manufacturing sectors, since possible savings in the procurement costs directly impact on the final revenues (Weber and Current, 1993). In particular, it results to be more relevant in all those markets for which is crucial to sign long-term purchasing contracts and where the margins are relatively small, such as in the hi-tech hardware components (Manerba et al., 2018), or in the public sector procurements (Manerba and Mansini, 2012). Many other real-cases can be found in the literature concerning different contexts such as dairy, chemical industry, project’s resource investment, and telecommunication systems (see McConnel and Galligan, 2004, Crama et al., 2004, van de Klundert et al., 2005, and Shahsavar et al., 2016).

The CTQD-AC<sub>ud</sub> has been shown to lead to massive savings in costs when approached through Stochastic Programming (SP) techniques, giving a substantial competitive advantage to the buyer company. Unfortunately, it has also been shown to be very hard to solve even for small and medium-size instances and a small number of scenarios considered. The only existing branch-and-cut solution framework showed poor efficiency, in particular when the number of suppliers and scenarios considered increases. This means that it is still not possible to solve the CTQD-AC<sub>ud</sub> for real-case instances, which in the Automotive manufacturing might include up to 20 suppliers and 30 products, and to use the resulting solutions to realistically support procurement decisions. Through this work, we aim at overcoming the lack of efficient algorithms able to solve the CTQD-AC<sub>ud</sub> for large realistic instances and a consistent number of scenarios. Apart from the efficiency, the proposed methods should also preserve as much as possible the competitive advantage ensured by the SP model, i.e., they are required to find solutions very close to the optimal ones. To this aim, we develop and test a Benders algorithm and some variants of a Progressive Hedging (PH) based heuristic approach.

The contribution of the present work is manifold. First, we enlarge the still limited specialized literature on Supplier Selection problems under both quantity discount policies and uncertainty. Note that, especially in the recent years, these two aspects have emerged as critical in the procurement assessment of a company that wants to remain competitive in the globalized market. Second, we propose the first effective and efficient solution methods to cope with the CTQD-AC<sub>ud</sub> problem. Eventually, computational experiments on benchmark instances will show that our algorithms outperform state-of-the-art solvers and the existing branch-and-cut method both in terms of computational time and quality of the solutions. Third, our new algorithms will give us the possibility to achieve optimal or very near-optimal solutions for all the non-closed benchmark instances. Finally, we believe that some of the acceleration strategies used to enrich the basic PH framework might be embedded, given their generality, in other similar solution algorithms for completely different problems.

The rest of the paper is organized as follows. In Section 2, we review the relevant literature about Supplier Selection under quantity discount policies and demand uncertainty. Section 3 presents the problem notation and its SP formulation with recourse. Section 4 discusses our heuristic solution approach based on PH whereas Section 5 details all the acceleration strategies implemented to improve the PH's efficiency and effectiveness (including a strategy based on *binary consensus*, a primal heuristic to enhance the finding of feasible solutions, and a multi-thread version). Section 6 presents and discusses all the results coming from our computational experience, along with the set of benchmark instances used for the tests. Finally, conclusions are drawn in Section 7.

## 2. Literature review

Very recently, Manerba et al. (2018) have introduced the CTQD-AC problem under uncertainty. The authors evaluate different sources of uncertainty (products demand, availability, and price) for such a long-term procurement settings and propose general and specific two-stage SP approaches to cope with them. Eventually, they focus on the particular cases in which only the prices (CTQD-AC<sub>up</sub>) or only the demands (CTQD-AC<sub>ud</sub>) are stochastic. For both the problems, different scenario tree generations are developed, evaluated in terms of stability, and used to approximate the stochastic programs. The deterministic equivalent problems obtained are solved through an ad-hoc branch-and-cut algorithm exploiting valid inequalities, preprocessing routines, and a heuristic upper-bound. The findings show very clearly that using TQD contracts to select suppliers naturally mitigate the effects of products price fluctuations. Moreover, in the case of demand uncertainty, results show how an SP approach might lead to highly conservative and competitive solutions in terms of quality and percentage of quantities purchased at external suppliers. Unfortunately, the CTQD-AC<sub>ud</sub> special case is also the hardest in terms of CPU time needed for its exact solution. In the

present work, we propose new efficient and effective solution approaches for this particular Supplier Selection problem.

Supplier Selection problems have been studied since long through the use of both qualitative and quantitative methodologies and, therefore, the pertinent literature is so vast that a complete dissertation goes out of the scope of this paper. The interested reader is referred to Dickson (1966), Aissaoui et al. (2007), and Wetzstein et al. (2016) for surveys on the subject written in very different periods. In the following, we will focus only on those contributions studying quantity discounts and data uncertainty, main features of our CTQD-AC<sub>ud</sub>.

Benton (1991), Munson and Rosenblatt (1998), and Munson and Jackson (2015) have analyzed the most relevant *quantity discount* scenarios from both the buyer's and seller's perspectives. Quantity discounts are price reductions provided by suppliers based on the purchased quantities. In the recent decades, this practice has been studied from a quantitative perspective also considering many other complicating factors such as multiple periods, multiple sites, inventory costs, buyers coalitions, budgetary limitations and so on (see, e.g., Mirmohammadi et al., 2009, Munson and Hu, 2010, Krichen et al., 2011, Jolai et al., 2013). Among the different existing policies (*incremental discount, fixed fees, truckload discount*), the *total quantity discount* (TQD) represents the most popular form considered in the literature. Goossens et al. (2007) first studied the TQD as a combinatorial optimization problem, showed its  $\mathcal{NP}$ -hardness, and proposed a branch-and-bound algorithm based on a min-cost flow reformulation. Later, Manerba and Mansini (2012, 2014) studied the same problem in which quantities of product available at suppliers are limited, proposing efficient branch-and-cut and matheuristic solution approaches. A problem extension including transportation costs based on truckload shipping rates is also presented Mansini et al. (2012). Interesting enough, the TQD policy can be found also in some routing problems for inbound and out-bound logistics (Nguyen et al., 2014, Manerba et al., 2017).

An explicit consideration of stochasticity in Supplier Selection problems has become more and more critical in the recent years since the companies are supposed to sign longer-term purchasing contracts than in the past to sustain their offer in the today's highly competitive and globalized market. Demand fluctuation seems the most studied type of uncertainty in the specialized literature (Yang et al., 2007, Awasthi et al., 2009, Zhang and Zhang, 2011). In fact, it is widely accepted that a precise forecast of the future product demand is hard to obtain for a company since it depends on several unknown a-priori internal and external factors. However, other parameters may be subjected to volatility due to market and environmental conditions such as product prices and availabilities, or the suppliers' reliability (Anupindi and Akella, 1993, Parlar and Wang, 1993, Dada et al., 2007, Beraldi et al., 2017).

Some contributions have considered both stochasticity and quantity discounts. For example, Sen et al. (2013) provided a multi-stage SP formulation for a multi-supplier, multi-item,

and multi-period problem of a large manufacturing company. The authors used heuristics to cope with three random events, i.e., a drop in price, a price change in the external market, and a new discount offer. Again, Hammami et al. (2014) proposed a two-stage SP model for a problem in the context of automotive manufacturing that integrates exchange rate uncertainty, quantity discounts, transportation and inventory costs. However, discount policies have been also analyzed in relation with demand uncertainty (Jucker and Rosenblatt, 1985) and some works have studied problems that share similarities with the one addressed in this paper. In particular, Li and Zabinsky (2011) proposed an SP and a chance-constrained model for a multi-supplier multi-item supplier selection problem including business volume discounts, transportation and inventory costs. The main differences are that we also consider fixed activation costs for the suppliers, that we study discounts based on purchased quantities and not on the total price paid for the purchase, and that we propose a completely different separation of the decisions in the SP stages. Finally, Zhang and Chen (2013) propose a mixed integer non-linear programming model and an efficient algorithm based on generalized Benders decomposition to deal with a procurement problem including fixed costs, all-unit discounts, and demand uncertainty. However, our problem results to be more complex considering multiple products, limited availabilities of products at the suppliers, and the possibility to buy in the spot market as a recourse action.

### 3. Problem definition and formulation

This section presents a formal definition of the CTQD-AC<sub>ud</sub> problem and an SP formulation with recourse for it. Let us consider the following notation and assumptions:

- $K$ : set of products to be procured;
- $M$ : set of suppliers;
- $M_k \subseteq M$ : set of suppliers offering product  $k \in K$ ;
- $f_{ik}$ : positive basic price of product  $k \in K$  in supplier  $i \in M_k$ ;
- $q_{ik}$ : availability of product  $k \in K$  in supplier  $i \in M_k$ ;
- $d_k, \widehat{d}_k(\xi)$ : estimated deterministic demand and stochastic demand oscillation, respectively, for product  $k \in K$  (where  $\xi$  is a stochastic variable);
- $R_i = \{1, \dots, r_i\}$ : consecutive and non-overlapping discount intervals defined by supplier  $i \in M$

- $l_{ir}, u_{ir}$ : minimum and maximum quantity, respectively, of products to purchase from supplier  $i \in M$  to achieve discount interval  $r \in R_i$ . It is assumed that, for each supplier  $i \in M$ ,  $l_{i,1} = 0$  and  $\sum_{k \in K} q_{ik} \leq u_{i,r_i}$ ;
- $\delta_{ir} \in [0, 1)$ : discount rate applied by supplier  $i \in M$  to the entire purchase when discount interval  $r \in R_i$  is achieved. It is reasonably assumed that, in any supplier  $i \in M$ ,  $\delta_{i,r+1} \geq \delta_{ir}$  for each  $r = 1, \dots, r_i - 1$ ;
- $a_i$ : fixed cost required to activate a business activity (guaranteeing the discount application and the products availabilities) with supplier  $i \in M$ .

A two-stage SP formulation for the CTQD-AC<sub>ud</sub> is proposed in Manerba et al. (2018). It exploits the tactical and the operational decisions involved in a long-term procurement process. The first stage is about which suppliers are involved in the purchasing, how much we expect to purchase from each supplier, and, consequently, in which discount interval we expect the total quantity of products purchased lies. The second-stage recourse actions consist in modifying the purchased quantities within the preselected interval for each supplier (locked by the first-stage decisions). Moreover, if necessary to satisfy its demand, a further recourse action is to purchase a certain quantity of product  $k$  outside from the selected suppliers (i.e., buy in the *spot-market*) by paying a “penalty” price  $g_k$ . Note that this last action makes the recourse complete, preventing from infeasible purchasing plans. On the contrary, it is not allowed to activate new contracts or to exclude any contract among those already decided in the first stage.

In our work, we keep the same above two-stage decomposition even if, for the sake of brevity, we do not report the two-stage model but just the Deterministic Equivalent Problem (DEP). In the DEP, we consider a set  $S$  of scenarios to approximate the probability distribution of the stochastic variables  $\widehat{d}_k$ . More precisely, each scenario  $s \in S$  is associated with a realization of the demand oscillation  $\widehat{d}_k^s$  that occurs with probability  $p^s$ . We also define, for each scenario  $s \in S$ , the following variables:

- $x_i^s$  := binary variable taking value 1 if a purchasing contract is activated with supplier  $i \in M$  (and the corresponding activation cost is paid), and 0 otherwise;
- $z_{ikr}^s$  := quantity of product  $k \in K$  that we expect to purchase from supplier  $i \in M_k$  in interval  $r \in R_i$ ;
- $y_{ir}^s$  := binary variable taking value 1 if the total products quantity we expect to purchase from supplier  $i \in M$  lies in the discount interval  $[l_{ir}, u_{ir}]$  with  $r \in R_i$ , and 0 otherwise;
- $Z_{ikr}^s$  := free variable representing the variation in purchased quantity, with respect to the expectation  $z_{ikr}^s$ , of product  $k \in K$  from supplier  $i \in M_k$  in interval  $r \in R_i$ ;

- $W_k^s$  := quantity of product  $k \in K$  that has to be purchased in the spot-market.

Note that only  $Z$  and  $W$  variables represent scenario-dependent decisions. Actually, variables  $x$ ,  $y$ , and  $z$  refer to first-stage decisions, even if they are indexed by scenario. The uniqueness of the values of the first-stage variables  $x$ ,  $y$ , and  $z$  must be therefore ensured explicitly in the model by classical *non-anticipativity* constraints. Then, the CTQD-AC<sub>ud</sub> problem can be stated as follows:

$$\min \sum_{s \in S} p^s \left[ \sum_{i \in M} a_i x_i^s + \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} (1 - \delta_{ir}) f_{ik} (z_{ikr}^s + Z_{ikr}^s) + \sum_{k \in K} g_k W_k^s \right] \quad (1)$$

$$\text{subject to} \quad \sum_{i \in M_k} \sum_{r \in R_i} z_{ikr}^s \geq d_k \quad k \in K, s \in S \quad (2)$$

$$\sum_{r \in R_i} z_{ikr}^s \leq q_{ik} \quad k \in K, i \in M_k, s \in S \quad (3)$$

$$l_{ir} y_{ir}^s \leq \sum_{k \in K} z_{ikr}^s \leq u_{ir} y_{ir}^s \quad i \in M, r \in R_i, s \in S \quad (4)$$

$$\sum_{r \in R_i} y_{ir}^s \leq x_i^s \quad i \in M, s \in S \quad (5)$$

$$\sum_{i \in M_k} \sum_{r \in R_i} (z_{ikr}^s + Z_{ikr}^s) + W_k^s \geq d_k + \widehat{d}_k^s \quad k \in K, s \in S \quad (6)$$

$$\sum_{r \in R_i} (z_{ikr}^s + Z_{ikr}^s) \leq q_{ik} \quad k \in K, i \in M_k, s \in S \quad (7)$$

$$l_{ir} y_{ir}^s \leq \sum_{k \in K} (z_{ikr}^s + Z_{ikr}^s) \leq u_{ir} y_{ir}^s \quad i \in M, r \in R_i, s \in S \quad (8)$$

$$z_{ikr}^s + Z_{ikr}^s \geq 0 \quad k \in K, i \in M_k, r \in R_i, s \in S \quad (9)$$

$$x_i^{s_1} = x_i^{s_2} \quad i \in M, s_1, s_2 \in S \quad (10)$$

$$y_{ir}^{s_1} = y_{ir}^{s_2} \quad i \in M, r \in R_i, s_1, s_2 \in S \quad (11)$$

$$z_{ikr}^{s_1} = z_{ikr}^{s_2} \quad k \in K, i \in M_k, r \in R_i, s_1, s_2 \in S \quad (12)$$

$$x_i^s \in \{0, 1\} \quad i \in M, s \in S \quad (13)$$

$$y_{ir}^s \in \{0, 1\} \quad i \in M, r \in R_i, s \in S \quad (14)$$

$$z_{ikr}^s \geq 0 \quad k \in K, i \in M_k, r \in R_i, s \in S \quad (15)$$

$$W_k^s \geq 0 \quad k \in K, s \in S. \quad (16)$$

The objective function in (1) pursues the minimization of activation and purchasing costs, weighted over all the scenarios by the scenario probability. Note that, the purchasing costs include the expected purchased quantities, the actual variations, and the spot-market supplies. Then, all the following constraints must be valid for each scenario. Constraints

(2) and (3) ensure to satisfy the products demand and not to exceed their availability in each supplier, respectively. Constraints (4) and (5) model the TQD policy. More precisely, constraints (4) ensure that if a specific discount interval is selected for a supplier, then the total amount purchased there has to lie between the interval’s lower and upper bound. Constraints (5), instead, guarantee that at most one interval can be chosen for each selected supplier. Constraints (6), (7), and (8) have the same meaning of the constraints (2), (3), and (4), respectively, but also consider the recourse decisions on the quantities purchased ( $Z$ -variables). Moreover, constraints (6) allow satisfying part of the product demand by using the spot market ( $W$ -variables). Constraints (9) simply deny purchasing a negative quantity of product (being  $Z_{ikr}$  a free variable) and, consequently, to change the discount interval chosen at the first-stage. Equations (10)–(12) are *non-anticipativity* and force every scenario-based solution to share the same first-stage decisions (i.e., to be *implementable*). Note that, due to these constraints, the model is not separable by scenario. Finally, (13)–(16) are binary and non-negativity conditions on variables.

The above DEP is slightly different to the one presented in Manerba et al. (2018). In this new formulation, more suitable for the solution methods adopted, we explicitly model non-anticipativity constraints by introducing a copy of the first-stage variables for each possible scenario, and we use free variables to represent the variation on the purchased quantities.

#### 4. A heuristic framework based on Progressive Hedging

Progressive Hedging (PH) is a decomposition-based algorithm proposed by Rockafellar and Wets (1991) for SP models. As is known, once explicitly defined a set of potential scenarios, these models result in a block-diagonal structure where each block corresponds to a single scenario second-stage problem and the linking (complicating) constraints and variables are those related to the first stage. Briefly, the PH first decomposes the problem over the scenarios by relaxing the complicating constraints in a Lagrangean fashion, then, at each iteration, calculates the optimal solutions of all the mono-scenario problems and evaluates if they involve the same first-stage decisions. Moreover, a non-necessarily feasible *temporarily global solution* (TGS) for the complete problem is also calculated by using some aggregation operators. The algorithm stops when a complete *consensus* on the first-stage decisions over all the scenarios is met (i.e., when the TGS becomes implementable), otherwise it adjusts the Lagrangean multipliers of the mono-scenario problems and iterates again. Unfortunately, the PH has been proved to converge to the optimal solution only in the case of continuous linear programs, hence using the same conceptual framework to tackle MILP problems (as first proposed in Løkketangen and Woodruff, 1996) may result in a heuristic approach. Over the years, several authors have applied PH-based heuristic algorithms to a wide variety of problems with very good results (see, e.g., Crainic et al., 2011, Watson and

Woodruff, 2011, Veliz et al., 2015, Crainic et al., 2016, Perboli et al., 2017). In the same spirit, we propose a PH-based heuristic solution approach for the CTQD-AC<sub>ud</sub> enhancing the standard implementation with several acceleration strategies.

Algorithm 1 presents the overall structure of our approach. The method starts by solv-

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**Algorithm 1** Progressive Hedging-based heuristic.

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- 1: Solve the EV problem of CTQD-AC<sub>ud</sub> to find  $(\bar{x}^{(0)}, \bar{y}^{(0)}, \bar{z}^{(0)})$
  - 2: Decompose the CTQD-AC<sub>ud</sub> by scenario using Augmented Lagrangean relaxation
  - 3: Initialize the Lagrangean multipliers and penalties
  
  - 4:  $t \leftarrow 0$
  - 5: **while** any termination criterion is not satisfied **do**
  - 6:    $t \leftarrow t + 1$
  - 7:   **for** each scenario  $s \in S$  **do**
  - 8:     Solve the corresponding  $m$ CTQD-AC<sub>ud</sub> subproblem
  - 9:   **end for**
  - 10:   Calculate  $(\bar{x}^{(t)}, \bar{y}^{(t)}, \bar{z}^{(t)})$  by using the aggregation operators
  - 11:   **if** consensus is met **then**
  - 12:     **break**
  - 13:   **else**
  - 14:     Update the Lagrangean multipliers and penalties
  - 15:   **end if**
  - 16: **end while**
  
  - 17: Optimally solve the model (2)–(16) by fixing variables for which the consensus is met
- 

ing the Expected Value (EV) problem, i.e., the CTQD-AC<sub>ud</sub> where each stochastic variable is substituted by its deterministic expected value (Step 1). Since the EV problem is deterministic, we can find a temporary global solution  $(\bar{x}^{(0)}, \bar{y}^{(0)}, \bar{z}^{(0)})$  easily and use it as a first reference solution for the Augmented Lagrangean relaxation applied to decompose the CTQD-AC<sub>ud</sub> (Step 2). The details of this decomposition are presented in Section 4.1. Then, Step 3 initializes all the multipliers and penalties.

Steps 4-16 are those related to the PH core procedure. Basically, at each iteration  $t$ , all the mono-scenario subproblems  $m$ CTQD-AC<sub>ud</sub> coming from the decomposition are solved independently (Steps 7-9), then the TGS is calculated in Step 10 (see Section 4.2). In Steps 11-15, if the consensus is met for all the variables, then the convergence procedure stops, otherwise the Lagrangean multipliers and penalties are updated (Section 4.3). The method iterates (*while* loop in Steps 5-16) until one of the implemented termination criteria is satisfied (Section 4.4).

At the end of the algorithm (Step 17), a final optimal procedure is run on the original model (2)–(16) reduced in complexity through a variable fixing, i.e., variables for which the

consensus is met are fixed according to the TGS found in the last iteration of the PH. This final model can be either a pure LP problem (when the complete consensus has met) or still a MILP problem (when any termination criterion prematurely stops the convergence). In the latter case, however, the purpose is to have a small percentage of non-fixed first-stage variables and, in turn, a program much easier to solve than the original one.

#### 4.1. Scenario decomposition

First, we obtain a model equivalent to (1)–(16) by substituting constraints (10)–(12) with

$$x_i^s = \bar{x}_i \quad i \in M, s \in S \quad (17)$$

$$y_{ir}^s = \bar{y}_{ir} \quad i \in M, r \in R_i, s \in S \quad (18)$$

$$z_{ikr}^s = \bar{z}_{ikr} \quad k \in K, i \in M_k, r \in R_i, s \in S \quad (19)$$

where  $\bar{x}_i \in \{0, 1\}$  are the first-stage decisions on contract activation for each supplier  $i \in M$ ,  $\bar{y}_{ir} \in \{0, 1\}$  are the first-stage decisions on interval selection for each  $i \in M, r \in R_i$ , and  $\bar{z}_{ikr} \geq 0$  are the first-stage decisions on purchased quantities for each product  $k \in K, i \in M_k, r \in R_i$ . Then, following Rockafellar and Wets (1991), we apply a classical Lagrangean relaxation for the non-anticipativity constraints (19) and an Augmented Lagrangean technique to relax (17) and (18). This yields the objective function

$$\begin{aligned} \min \sum_{s \in S} p^s & \left( \sum_{i \in M} a_i x_i^s + \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} (1 - \delta_{ir}) f_{ik} (z_{ikr}^s + Z_{ikr}^s) + \sum_{k \in K} g_k W_k^s + \right. \\ & + \sum_{i \in M} \lambda_i^s (x_i^s - \bar{x}_i) + \sum_{i \in M} \sum_{r \in R_i} \mu_{ir}^s (y_{ir}^s - \bar{y}_{ir}) + \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} \pi_{ikr}^s (z_{ikr}^s - \bar{z}_{ikr}) + \\ & \left. + \frac{1}{2} \sum_{i \in M} \rho_1 (x_i^s - \bar{x}_i)^2 + \frac{1}{2} \sum_{i \in M} \sum_{r \in R_i} \rho_2 (y_{ir}^s - \bar{y}_{ir})^2 \right), \quad (20) \end{aligned}$$

with Lagrangean multipliers  $\lambda_i^s, i \in M, s \in S$ ,  $\mu_{ir}^s, i \in M, r \in R_i, s \in S$ , and  $\pi_{ikr}^s, k \in K, i \in M_k, r \in R_i, s \in S$  for the relaxed constraints (17), (18), and (19), respectively, and penalty factors  $\rho_1$  and  $\rho_2$  for (17) and (18), respectively. Note that a quadratic expression is not considered to penalize the deviation of  $z$ -variables from the TGS to maintain the linearity of the objective function with respect to the original variables. In fact, given the binary condition on  $x$  and  $y$  variables, (20) can be rewritten as

$$\begin{aligned}
\min \sum_{s \in S} p^s \left\{ \sum_{i \in M} \left[ x_i^s \left( a_i + \lambda_i^s + \frac{\rho_1}{2} - \rho_1 \bar{x}_i \right) + \bar{x}_i \left( \frac{\rho_1}{2} - \lambda_i^s \right) \right] + \right. \\
+ \sum_{i \in M} \sum_{r \in R_i} \left[ y_{ir}^s \left( \mu_{ir}^s + \frac{\rho_2}{2} - \rho_2 \bar{y}_{ir} \right) + \bar{y}_{ir} \left( \frac{\rho_2}{2} - \mu_{ir}^s \right) \right] + \\
+ \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} \left[ z_{ikr}^s \left( (1 - \delta_{ir}) f_{ik} + \pi_{ikr}^s \right) - \bar{z}_{ikr} \pi_{ikr}^s \right] + \\
\left. + \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} (1 - \delta_{ir}) f_{ik} Z_{ikr}^s + \sum_{k \in K} g_k W_k^s \right\}. \quad (21)
\end{aligned}$$

The above relaxation makes the model scenario-separable and, for any given scenario  $s \in S$ , we obtain the following CTQD-AC<sub>ud</sub> problem with modified costs ( $m$ CTQD-AC<sub>ud</sub>):

$$\begin{aligned}
\min \sum_{i \in M} \left[ x_i^s \left( a_i + \lambda_i^s + \frac{\rho_1}{2} - \rho_1 \bar{x}_i \right) + \bar{x}_i \left( \frac{\rho_1}{2} - \lambda_i^s \right) \right] + \\
+ \sum_{i \in M} \sum_{r \in R_i} \left[ y_{ir}^s \left( \mu_{ir}^s + \frac{\rho_2}{2} - \rho_2 \bar{y}_{ir} \right) + \bar{y}_{ir} \left( \frac{\rho_2}{2} - \mu_{ir}^s \right) \right] + \\
+ \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} \left[ z_{ikr}^s \left( (1 - \delta_{ir}) f_{ik} + \pi_{ikr}^s \right) - \bar{z}_{ikr} \pi_{ikr}^s \right] + \\
+ \sum_{k \in K} \sum_{i \in M_k} \sum_{r \in R_i} (1 - \delta_{ir}) f_{ik} Z_{ikr}^s + \sum_{k \in K} g_k W_k^s \quad (22)
\end{aligned}$$

subject to

$$\sum_{i \in M_k} \sum_{r \in R_i} z_{ikr}^s \geq d_k \quad k \in K \quad (23)$$

$$\sum_{r \in R_i} z_{ikr}^s \leq q_{ik} \quad k \in K, i \in M_k \quad (24)$$

$$l_{ir} y_{ir}^s \leq \sum_{k \in K} z_{ikr}^s \leq u_{ir} y_{ir}^s \quad i \in M, r \in R_i \quad (25)$$

$$\sum_{r \in R_i} y_{ir}^s \leq x_i^s \quad i \in M \quad (26)$$

$$\sum_{i \in M_k} \sum_{r \in R_i} (z_{ikr}^s + Z_{ikr}^s) + W_k^s \geq d_k + \widehat{d}_k^s \quad k \in K \quad (27)$$

$$\sum_{r \in R_i} (z_{ikr}^s + Z_{ikr}^s) \leq q_{ik} \quad k \in K, i \in M_k \quad (28)$$

$$l_{ir} y_{ir}^s \leq \sum_{k \in K} (z_{ikr}^s + Z_{ikr}^s) \leq u_{ir} y_{ir}^s \quad i \in M, r \in R_i \quad (29)$$

$$z_{ikr}^s + Z_{ikr}^s \geq 0 \quad k \in K, i \in M_k, r \in R_i \quad (30)$$

$$x_i^s \in \{0, 1\} \quad i \in M \quad (31)$$

$$y_{ir}^s \in \{0, 1\} \quad i \in M, r \in R_i \quad (32)$$

$$z_{ikr}^s \geq 0 \quad k \in K, i \in M_k, r \in R_i \quad (33)$$

$$W_k^s \geq 0 \quad k \in K. \quad (34)$$

The  $m\text{CTQD-AC}_{ud}$  is a single-scenario CTQD- $\text{AC}_{ud}$  problem with a more complex (but still linear) objective function. This makes the  $m\text{CTQD-AC}_{ud}$  as easy-to-solve (even if still  $\mathcal{NP}$ -hard) as the deterministic version of the CTQD- $\text{AC}_{ud}$ , i.e. where the stochastic demand of each product is substituted by a deterministic value. Moreover, any solution method valid for the deterministic version of the problem can be applied with minimal changes to solve the  $m\text{CTQD-AC}_{ud}$ . Hence, we have decided to use as a black-box solver for the  $m\text{CTQD-AC}_{ud}$  the exact framework proposed in Manerba and Mansini (2012) that exploits some preprocessing routines, valid inequalities, and heuristic components.

#### 4.2. Computation of the temporary global solution

The solutions of all the subproblems are used to build up a *temporary global solution* (TGS), i.e., the value of  $(\bar{x}, \bar{y}, \bar{z})$  in a given iteration  $t$  of the algorithm. In particular, the classical expectation function is used as aggregation operator as follows:

$$\bar{x}_i^{(t)} = \sum_{s \in S} p^s x_i^{s(t)} \quad i \in M, \quad (35)$$

$$\bar{y}_{ir}^{(t)} = \sum_{s \in S} p^s y_{ir}^{s(t)} \quad i \in M, r \in R_i, \quad (36)$$

$$\bar{z}_{ikr}^{(t)} = \sum_{s \in S} p^s z_{ikr}^{s(t)} \quad k \in K, i \in M_k, r \in R_i. \quad (37)$$

### 4.3. Penalties adjustment

Let  $\lambda_i^{s(t)}$ ,  $\mu_{ir}^{s(t)}$ ,  $\pi_{ikr}^{s(t)}$  be the Lagrangean multipliers and let  $\rho_1^{(t)}$ ,  $\rho_2^{(t)}$ , and  $\rho_3^{(t)}$  be the penalties at a given iteration  $t$  of the algorithm. At the beginning of the procedure,  $\rho_1^{(0)}$ ,  $\rho_2^{(0)}$  and  $\rho_3^{(0)}$  are initialized to a small positive value, whereas all  $\lambda_i^{s(0)}$ ,  $\mu_{ir}^{s(0)}$ ,  $\pi_{ikr}^{s(0)}$  are initialized to 0. Then, at each PH iteration  $t > 1$ , the values of the multipliers and penalties are updated as follows:

$$\begin{aligned}\lambda_i^{s(t)} &\leftarrow \lambda_i^{s(t-1)} + \rho_1^{(t-1)}(x_i^{s(t)} - \bar{x}_i^{(t)}), \\ \mu_{ir}^{s(t)} &\leftarrow \mu_{ir}^{s(t-1)} + \rho_2^{(t-1)}(y_{ir}^{s(t)} - \bar{y}_{ir}^{(t)}), \\ \pi_{ikr}^{s(t)} &\leftarrow \pi_{ikr}^{s(t-1)} + \rho_3^{(t-1)}(z_{ikr}^{s(t)} - \bar{z}_{ikr}^{(t)}),\end{aligned}$$

with

$$\begin{aligned}\rho_1^{(t)} &\leftarrow \alpha \rho_1^{(t-1)}, \\ \rho_2^{(t)} &\leftarrow \beta \rho_2^{(t-1)}, \\ \rho_3^{(t)} &\leftarrow \gamma \rho_3^{(t-1)},\end{aligned}$$

where  $\alpha$ ,  $\beta$ , and  $\gamma$  are constant factors strictly greater than 1. These updating factors and the initialization values of the penalties can be used to tune the algorithm for a better convergence (see Section 6.3).

### 4.4. Termination criteria

The PH naturally stops when the complete consensus is met, i.e., when constraints (17), (18), and (19) are completely satisfied. However, other classical criteria can be used to stop the PH convergence and start the finalization phase instead. In particular, we have decided to terminate the algorithm also when the maximum computational time (*maxTime*), the maximum number of iterations (*maxIter*), or the maximum number of iterations without any improvements in the percentage of variables that have reached consensus (*maxIterWithoutImpr*) are exceeded. In particular, the last criterion seems necessary to detect and react to the possible cycling behavior of the PH when dealing with a non-continuous linear program.

## 5. Acceleration strategies

The basic PH framework has several drawbacks. First, it is not able to produce any feasible solutions until the complete consensus is met, i.e., until the very end of the procedure. Second, the convergence of the method may be very slow, deteriorating its effectiveness while the number of iterations increases. To partially overcome these issues, we have developed several acceleration strategies based on the model properties, discussed in the following.

### 5.1. Binary consensus

Let us denote as  $\text{CTQD-AC}_{ud}(\tilde{x}, \tilde{y}, z, Z, W)$  the model (2)–(16) in which all the binary variables (i.e.,  $x_i, \forall i \in M$  and  $y_{ir}, \forall i \in M, \forall r \in R_i$ ) have been fixed to a vector of known binary values  $(\tilde{x}, \tilde{y})$ . Despite the fact that the  $z$  variables logically belong to the first-stage decisions (together with  $x$  and  $y$ ), in order to speed up the convergence we have decided to just look for the consensus of a restricted set of variables (i.e., the binary ones) and to complete the solution by solving a  $\text{CTQD-AC}_{ud}(\tilde{x}, \tilde{y}, z, Z, W)$  at the end. The enormous gain in efficiency of such method has three main reasons:

1. the  $\text{CTQD-AC}_{ud}(\tilde{x}, \tilde{y}, z, Z, W)$  is a pure LP problem (since all the non-fixed variables are either continuous or free) and thus easy-to-solve;
2.  $z$  variables have a high cardinality and, in general, the more the variables, the more the iterations required to reach consensus among them;
3. evaluating the achievement of consensus for continuous variables is much more difficult than for binary ones since an integrality check is not sufficient.

### 5.2. Premature stop of the exact solution for each subproblem

The solution time of each mono-scenario problem represents a clear bottleneck for the entire procedure, in particular, because we are using an exact method. Even if some authors have developed PH algorithms where each subproblem is solved by using specialized and very fast heuristics (see, e.g., Crainic et al., 2011), in our case we prefer to maintain the potentials of an exact framework, but stopping it when a particular optimality gap is achieved or a given CPU time is exceeded and returning the best solution found so far (as suggested, e.g., in Gendreau et al., 2016). Some preliminary computational tests have shown that setting as stopping rule an optimality gap threshold of 1% allows saving a significant amount of time while maintaining a high quality of the solutions.

### 5.3. Primal LP-based heuristic

To generate feasible solutions during (and not only at the end of) the PH procedure, we implement a primal heuristic based on the optimal solution of a linear program (Algorithm 2). The basic idea of this method, invoked at each iteration  $t$  after the calculation of the TGS, is to create a feasible and easy-to-solve LP problem by fixing, in model (2)–(16), all the binary variables  $(x, y)$  to some binary values  $(\tilde{x}, \tilde{y})$ . These values are chosen according to the current TGS  $(\bar{x}^{(t)}, \bar{y}^{(t)}, \bar{z}^{(t)})$  through a simple rounding. More precisely, for each supplier  $i \in M$ , we round the current value of  $x_i^{(t)}$  to the nearest integer (either 0 or 1). Then, if  $\tilde{x}_i = 0$  (i.e., the supplier is not selected), we also set to 0 all the variables corresponding to the selection of its discount intervals ( $\tilde{y}_{ir} = 0, \forall r \in R_i$ ). Otherwise, for each selected supplier ( $\tilde{x}_i = 1$ ), we set to 1 only the  $\tilde{y}_{i,r'}$  variable corresponding to the interval  $r'$  for which

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**Algorithm 2** LP-based primal heuristic at iteration  $t$ .

---

```
1: for each supplier  $i \in M$  do
2:    $\tilde{x}_i \leftarrow \lfloor \bar{x}_i^{(t)} + 0.5 \rfloor$ 
3:   if  $\tilde{x}_i = 0$  then
4:     for each discount interval  $r \in R_i$  do
5:        $\tilde{y}_{ir} \leftarrow 0$ 
6:     end for
7:   else if  $\tilde{x}_i = 1$  then
8:     Find  $r'$  such that  $\bar{y}_{i,r'}^{(t)} \geq \bar{y}_{ir}^{(t)}, \forall r \in R_i$ 
9:      $\tilde{y}_{i,r'} \leftarrow 1$ 
10:     $\tilde{y}_{ir} \leftarrow 0, \forall r \in R_i \setminus \{r'\}$ 
11:   end if
12: end for
13: Optimally solve the CTQD-ACud( $\tilde{x}, \tilde{y}, z, Z, W$ )
```

---

the TGS value is the maximum among the intervals. Note that these rounding rules always guarantees a feasible problem. Hence, the optimal solution of the resulting LP model can be stored if better than the incumbent one, without affecting the PH convergence.

#### 5.4. Parallel implementation

The computational complexity of a PH algorithm clearly depends on the number of scenarios considered, since  $|S|$  mono-scenario subproblems must be solved at each iteration (see lines 6-8 of Algorithm 1). However, all these problems are completely independent and, thus, their solution procedures can be parallelized without affecting the correctness of the algorithm. Hence, we have implemented a parallel version of our PH (**pPH**) that allocates each subproblem to each logical CPU available on the machine. Note that this parallel implementation is a trade-off choice with respect to the basic procedure and does not ensure overall best performance. In fact, in the basic sequential PH (**sPH**), each mono-scenario subproblem is solved through a branch-and-cut procedure allowed to exploit the multi-threading features of the machine. Hence, **pPH** solves more subproblems simultaneously but using a potentially less powerful method. Since a threshold time is set for each subproblem resolution (see Section 5.2), then the solutions provided by the two methods may be different. For this reason, both versions of the PH will be tested and compared in the following section.

## 6. Computational experiments

This section is devoted to present the benchmark instances used to assess the performance of our computational approaches, along with the results and the analysis of the performed experiments. All these tests have been done on an *Intel(R) Core(TM) i7-5930K* CPU@3.50

GHz machine with 64 GB RAM and running *Windows 7* 64-bit operating system. Algorithms have been implemented in C/C++.

### 6.1. Benchmark instances

The benchmark instances presented in Manerba et al. (2018) for the CTQD-AC<sub>ud</sub> are used to empirically assess the efficiency and the accuracy of our solution approaches. These instances were proven to be representative of the original Automotive application by the managers of one the main leaders in the sector without the need of resorting to the actual data (which cannot be provided for obvious privacy reasons). We summarize all the instances details in Table 1. The complete dataset is composed of 72 deterministic instances, one for each combination of  $\{5, 10, 20\}$  suppliers,  $\{10, 20, 30\}$  products, two types of discount policy structure (*DP1* or *DP2*), two types of activation cost (*AC1* or *AC2*), and two extreme values for parameter  $\lambda$  (i.e., 0.1 or 0.8)<sup>3</sup>. Finally, for any given deterministic instance, the stochastic demand values are generated according to a *Uniform* or a *Gumbel* probability distribution in  $[0.5d_k, 2d_k]$  (i.e., the demand  $d_k$  may be halved or doubled at most). Through an in-sample stability analysis, it has also been shown how considering 100 scenarios is sufficient to maintain under the 1% threshold (which seems a reasonable precision) the percentage ratio between the standard deviation and the mean of the optimal objective values of any instance over ten random and independent stochastic data generations.

### 6.2. A Benders algorithm

Manerba et al. (2018) have highlighted the unsuitability of using the state-of-the-art Cplex’s branch-and-cut based MILP solver (called hereafter **Cplex-B&C**) to cope with the CTQD-AC<sub>ud</sub> when considering a sufficiently large number of scenarios. Therefore, they developed (by exploiting valid inequalities, preprocessing routines, and a heuristic upper-bound) an improved solution framework, called hereafter **MMP**, that outperformed **Cplex-B&C**.

However, Cplex has been recently improved<sup>4</sup> by the introduction of a procedure based on the classical *Benders decomposition*. The algorithm actually mixes the effectiveness of a standard branch-and-cut approach with the generation of both optimality and feasibility cuts deriving from the specific decomposition (Benders, 1962). Despite the aging of such a method, the cutting generation has been implemented by using hints and improvements proposed in many successive works on the subject (McDaniel and Devine, 1977, Fischetti et al., 2010, Fischetti et al., 2016). Since this algorithm (called hereafter **Cplex-Benders**)

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<sup>3</sup>The parameter  $\lambda$ , varying in  $[0, 1]$ , allows to better control the number of suppliers needed for a feasible solution by imposing a particular ratio between products demand and global availability (see. e.g., Laporte et al., 2003, Manerba and Mansini, 2015). More precisely, the lower the value of  $\lambda$ , the higher the number of suppliers required to satisfy the entire demand.

<sup>4</sup>See release notes of version 12.7.0 (IBM Knowledge Center, 2017).

Parameter and values	DP1	DP2	Meaning
$f_k \sim U(10, 200)$	-	-	basic price of product $k \in K$
$f_{ik} \sim U(0.9f_k, 1.1f_k)$	-	-	price of product $k \in K, i \in M_k$
$q_{ik} \sim U(1, 15)$	-	-	availability of product $k \in K, i \in M_k$
$d_k = \left\lceil \bar{d}_k - \left( (\bar{d}_k - 1) \frac{f_k}{\max_{k \in K} \{f_k\}} \right) \right\rceil$ , $\bar{d}_k = \left\lceil \lambda \max_{i \in M_k} \{q_{ik}\} + (1 - \lambda) \sum_{i \in M_k} q_{ik} \right\rceil$ , $\lambda \in [0, 1]$	-	-	expected demand of product $k \in K$
$a_i = \gamma^{AC} \sum_{k \in K} \frac{q_{ik}}{10}$ , with $\gamma^{AC1} = \bar{f}$ and $\gamma^{AC2} = \left( \bar{f} + \frac{\bar{f}}{f_i} \right)$ , $\bar{f} = \sum_{i \in M} \bar{f}_i /  S $ , $\bar{f}_i = \sum_{k \in K} f_{ik} /  K $	-	-	activation cost for supplier $i \in M$
$g_k = 1.2 \max_{i \in M_k} f_{ik}$	-	-	spot-market price of product $k \in K$
$R_i = \{1, \dots, r_i\}$	$r_i = \{3, 4, 5\}$	$r_i = 3$	set of intervals for supplier $i \in M$
$l_{ir} = \lfloor \alpha_{ir} \sum_{k \in K} q_{ik} \rfloor$	$\alpha_{ir} \sim U(0.6, 1)$	$\alpha_{i1} = 0$ , $\alpha_{i2} = 0.7$ , $\alpha_{i3} = 0.9$	LB of interval $r \in R_i, i \in M$
$u_{ir} = l_{i,r+1} - 1$	-	-	UB of interval $r \in R_i \setminus \{r_i\}, i \in M$
$u_{i,r_i} = \sum_{k \in K} q_{ik}$	-	-	UB of interval $r_i, i \in M$
$\delta_{ir}$	$\sim U(0.01, 0.05)$	$\delta_{i1} = 0.01$ , $\delta_{i2} = 0.02$ , $\delta_{i3} = 0.03$	discount rate of interval $r \in R_i, i \in M$

Table 1: Instances' general parameters

is particularly aimed at solving SP problems, we have decided to test this new available approach and compare its performances with the Cplex-B&C's and MMP's ones. Table 2 shows this comparison on a subset of small and medium size instances from the benchmark set when considering the *Uniform* distribution for the stochastic demand. For each considered instance (identified by a combination of  $|M|$ ,  $|K|$ , and  $\lambda$  values), and for each exact method, we report the CPU time in seconds needed to prove the optimality ( $t$ ), the *time-to-best* ( $t_{tb}$ ), i.e., the CPU time in seconds needed to find the optimal solution, and the dimension in nodes of the branch-and-bound tree ( $BBn$ ).

$ M $	$ K $	$\lambda$	Cplex-B&C			MMP			Cplex-Benders		
			$t$	$t_{tb}$	$BBn$	$t$	$t_{tb}$	$BBn$	$t$	$t_{tb}$	$BBn$
5	10	0.1	1193	1029	934	63	23	15	10	6	71
5	10	0.8	5092	4756	1210	81	81	25	15	12	42
5	20	0.1	72348	64168	7380	738	542	62	57	52	393
5	20	0.8	4546	4012	1171	202	182	27	24	21	65
5	30	0.1	32455	24530	3750	1049	945	33	72	71	192
5	30	0.8	19113	18081	3250	844	819	27	55	54	83
10	10	0.1	154458	54805	15076	4183	4140	678	3801	1286	48029
10	10	0.8	154295	149507	8595	4160	3761	800	448	351	19490
avg:			55437.5	40111.0	5170.8	1415.1	1311.7	208.4	560.3	231.6	8545.6

Table 2: Cplex-Bender vs Cplex-B&C and MMP

Concerning both the CPU times, `Cplex-Benders` outperforms MMP for all the instances. More precisely, on average, the total CPU time is more than halved and the best solution is found almost six times faster. Since similar trends have also emerged on the same instances when considering the *Gumbel* distribution, we will use `Cplex-Benders` as a benchmark method to evaluate the performance of our PH algorithms in the following. Note, however, that `Cplex-Benders` also explores much greater branch-and-bound trees, thus requiring more memory. Finally, we remark that the solver (if not forced to use the Benders algorithm) seems not able to detect the particular structure of the given stochastic problem and to choose the best solving procedure. Hence, additional knowledge on the specific two-stage decomposition must also be given to allow the solver to create the Benders cuts.

### 6.3. Main results and analysis

In the following, we compare the sequential and the parallel version of our PH-based heuristic (`sPH` and `pPH`, respectively) with the Benders algorithm described in Section 6.2 (`Cplex-Benders`) in terms of efficiency and quality of the solution obtained on the complete set of benchmark instances. After some preliminary tuning tests over a subset of 10% of the instances, we have set the values for the main parameters of the PH algorithms (i.e., the penalties at iteration 0, their updating coefficients, and the termination criteria described in Section 4.3 and 4.4) as in Table 3. The parameters settings show how the best policy seems to maintain a higher penalization step for the implementability of the discount intervals selection (the  $\beta$  coefficient associated to the  $y$  variables) with respect to the other decisions, i.e., contract activation and purchased quantities.

Penalties	Updating coefficients	Termination criteria
$\rho_1^{(0)} = 0.5$	$\alpha = 1.5$	$maxTime=7200$
$\rho_2^{(0)} = 0.3$	$\beta = 4.0$	$maxIter=15$
$\rho_3^{(0)} = 0.1$	$\gamma = 1.1$	$maxIterWithoutImpr=3$

Table 3: Tuning of the PH algorithms.

Tables 4–6 present the comparison of the three algorithms for the instances in which the stochastic demand follows a *Uniform* distribution, whereas Tables 7–9 show the same results considering the *Gumbel* distribution. Each table concerns instances with the same number of suppliers and shows, for each instance and for each solution method, the computational time ( $t$ ) and the time-to-best ( $t_{tb}$ ), both in seconds. Moreover, for `Cplex-Benders`, the percentage gap between the value of the best solution and the best lower bound found in the branch-and-cut tree ( $gap\%$ ) is reported, whereas, for the two PH versions, the percentage error ( $\Delta\%$ ) with respect to the best solution found by `Cplex-Benders` is calculated (a negative value means that the relative PH algorithm has found a better solution with respect to Cplex). All the methods have an overall time limit of 14400 seconds (i.e., 4 hours).

					Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$
5	10	0.1	1	1	0.00	10	6	0.00	54	12	0.00	7	2
5	10	0.1	1	2	0.00	9	9	0.00	51	11	0.00	8	8
5	10	0.1	2	1	0.00	5	3	0.00	30	30	0.00	5	5
5	10	0.1	2	2	0.00	8	6	0.00	64	64	0.00	9	9
5	10	0.8	1	1	0.00	15	12	0.00	76	76	0.00	11	3
5	10	0.8	1	2	0.00	7	5	0.00	46	10	0.00	6	6
5	10	0.8	2	1	0.00	5	3	0.00	7	7	0.00	3	1
5	10	0.8	2	2	0.00	7	6	0.00	39	11	0.00	5	5
5	20	0.1	1	1	0.00	57	52	0.00	103	18	0.21	36	36
5	20	0.1	1	2	0.00	42	40	0.00	122	122	0.00	44	44
5	20	0.1	2	1	0.00	25	24	0.00	84	16	0.00	16	4
5	20	0.1	2	2	0.00	29	28	0.00	71	15	0.00	16	4
5	20	0.8	1	1	0.00	24	21	0.00	86	16	0.00	15	4
5	20	0.8	1	2	0.00	38	38	0.00	81	17	0.16	34	7
5	20	0.8	2	1	0.00	22	22	0.00	36	13	0.00	8	2
5	20	0.8	2	2	0.00	14	9	0.00	44	10	0.00	6	1
5	30	0.1	1	1	0.00	72	71	0.00	125	20	0.14	33	7
5	30	0.1	1	2	0.00	69	69	0.00	113	113	0.00	41	41
5	30	0.1	2	1	0.00	41	39	0.00	118	17	0.00	33	33
5	30	0.1	2	2	0.00	50	48	0.00	103	17	0.00	32	14
5	30	0.8	1	1	0.00	55	54	0.00	115	20	0.33	40	9
5	30	0.8	1	2	0.00	75	74	0.00	43	22	0.28	63	12
5	30	0.8	2	1	0.00	32	32	0.00	66	66	0.00	18	18
5	30	0.8	2	2	0.00	28	13	0.00	23	12	0.00	7	2
avg:					0.00	31	28	0.00	71	31	0.05	21	12

Table 4: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 5$  (*Uniform* distribution).

					Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$
10	10	0.1	1	1	0.00	3801	1286	0.48	206	206	0.95	45	45
10	10	0.1	1	2	0.00	163	158	0.02	170	146	0.04	39	31
10	10	0.1	2	1	0.00	58	46	0.08	83	75	0.11	10	7
10	10	0.1	2	2	0.00	85	48	0.03	97	67	0.03	15	13
10	10	0.8	1	1	0.00	448	351	0.00	293	293	0.00	81	81
10	10	0.8	1	2	0.00	54	52	0.00	106	39	0.29	36	36
10	10	0.8	2	1	0.00	22	22	0.00	72	72	0.16	11	7
10	10	0.8	2	2	0.00	25	22	0.00	92	51	0.00	21	13
10	20	0.1	1	1	0.00	3576	1841	0.44	375	139	0.05	153	147
10	20	0.1	1	2	0.00	1434	460	0.02	473	473	0.15	142	29
10	20	0.1	2	1	0.00	863	581	0.00	200	186	0.00	50	43
10	20	0.1	2	2	0.00	293	97	0.00	163	163	0.00	45	45
10	20	0.8	1	1	0.00	427	242	0.18	325	117	0.00	144	144
10	20	0.8	1	2	0.00	91	88	0.00	186	34	0.00	69	63
10	20	0.8	2	1	0.00	101	101	0.00	132	132	0.00	34	34
10	20	0.8	2	2	0.00	63	61	0.00	119	26	0.00	24	6
10	30	0.1	1	1	0.00	5800	2789	0.01	438	438	0.06	196	70
10	30	0.1	1	2	0.00	5438	3408	0.00	454	98	0.00	175	36
10	30	0.1	2	1	0.00	639	385	0.00	283	283	0.00	94	94
10	30	0.1	2	2	0.00	850	570	0.00	224	43	0.00	84	84
10	30	0.8	1	1	0.00	569	286	0.00	646	113	0.00	314	66
10	30	0.8	1	2	0.00	412	326	0.00	434	89	0.00	132	34
10	30	0.8	2	1	0.00	191	173	0.00	194	36	0.00	56	14
10	30	0.8	2	2	0.00	219	150	0.01	266	266	0.01	99	99
avg:					0.00	1067	564	0.05	251	149	0.08	86	52

Table 5: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 10$  (*Uniform* distribution).

We first look at instances with uniformly distributed demands (Tables 4–6). Benders algorithm shows quite good results for small and medium-size instances ( $|M| = 5$  and  $|M| = 10$ ), finding the optimal solution in all the cases. Computational times are on average about 30 seconds for  $|M| = 5$  instances, and about 18 minutes for the  $|M| = 10$  ones. However, performances drastically break down on  $|M| = 20$  instances. Only 6 out of 24 instances are solved to optimality while, in the remaining cases, the best solution found have more than

						Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	
20	10	0.1	1	1	3.83	14400	13733	0.04	680	400	0.04	168	103	
20	10	0.1	1	2	3.70	14400	8917	0.18	641	615	0.10	160	152	
20	10	0.1	2	1	0.00	140	130	0.00	217	160	0.04	42	25	
20	10	0.1	2	2	2.39	14400	1313	-0.25	267	267	-0.19	51	51	
20	10	0.8	1	1	0.00	785	770	0.91	613	595	0.91	148	145	
20	10	0.8	1	2	0.00	11183	2847	0.85	1117	1105	1.27	372	370	
20	10	0.8	2	1	0.00	1715	726	0.14	443	240	1.46	112	44	
20	10	0.8	2	2	0.00	880	876	0.00	536	536	0.92	115	115	
20	20	0.1	1	1	2.36	14400	2876	-0.01	444	410	0.01	139	114	
20	20	0.1	1	2	5.00	14400	13421	0.01	1399	1399	-0.10	488	325	
20	20	0.1	2	1	3.90	14400	13096	0.04	649	615	0.18	193	193	
20	20	0.1	2	2	3.43	14400	8380	0.19	648	525	0.21	151	151	
20	20	0.8	1	1	6.62	14400	13331	-0.53	6021	3617	-0.53	4899	4204	
20	20	0.8	1	2	2.86	14400	2733	0.11	3449	3419	0.11	1977	1971	
20	20	0.8	2	1	4.64	14400	13676	0.01	1642	1594	-0.19	762	753	
20	20	0.8	2	2	0.00	1297	1064	0.00	571	237	0.00	112	24	
20	30	0.1	1	1	4.18	14400	10781	-0.04	2938	2849	-0.08	1220	440	
20	30	0.1	1	2	4.93	14400	13604	-0.05	3645	3432	-0.11	1666	1666	
20	30	0.1	2	1	4.44	14400	13378	0.02	2085	2085	0.05	633	633	
20	30	0.1	2	2	3.90	14400	4774	-0.11	1288	1215	-0.12	399	81	
20	30	0.8	1	1	5.63	14400	14223	-0.12	13387	13387	-0.12	11794	3742	
20	30	0.8	1	2	6.30	14400	12095	-0.06	11715	11715	-0.06	13115	13115	
20	30	0.8	2	1	3.64	14400	13198	0.00	2261	2261	0.00	1035	1035	
20	30	0.8	2	2	3.36	14400	13786	-0.08	2022	2001	-0.08	744	744	
avg:					3.13	11467	8072	0.05	2445	2278	0.15	1687	1258	

Table 6: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 20$  (*Uniform* distribution).

						Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	$\Delta\%$	$t$	$ttb$	
5	10	0.1	1	1	0.00	10	6	0.00	44	11	0.00	7	2	
5	10	0.1	1	2	0.00	10	9	0.00	45	10	0.00	6	2	
5	10	0.1	2	1	0.00	4	3	0.00	23	8	0.00	4	4	
5	10	0.1	2	2	0.00	6	6	0.00	62	62	0.00	9	9	
5	10	0.8	1	1	0.00	15	13	0.00	35	12	0.00	9	3	
5	10	0.8	1	2	0.00	6	4	0.00	38	38	0.00	6	6	
5	10	0.8	2	1	0.00	4	3	0.00	7	7	0.00	1	1	
5	10	0.8	2	2	0.00	8	4	0.00	38	38	0.17	6	2	
5	20	0.1	1	1	0.00	47	44	0.00	99	17	0.18	33	12	
5	20	0.1	1	2	0.00	40	38	0.00	114	114	0.00	40	7	
5	20	0.1	2	1	0.00	23	21	0.00	85	85	0.00	16	5	
5	20	0.1	2	2	0.00	23	23	0.00	59	16	0.00	20	20	
5	20	0.8	1	1	0.00	21	13	0.00	75	16	0.00	13	3	
5	20	0.8	1	2	0.00	29	25	0.00	79	16	0.11	30	7	
5	20	0.8	2	1	0.00	18	12	0.00	12	12	0.00	3	2	
5	20	0.8	2	2	0.00	11	6	0.00	8	8	0.00	2	1	
5	30	0.1	1	1	0.00	71	69	0.00	36	19	0.16	27	6	
5	30	0.1	1	2	0.00	61	56	0.00	87	51	0.00	40	7	
5	30	0.1	2	1	0.00	41	35	0.00	70	17	0.00	24	24	
5	30	0.1	2	2	0.00	53	52	0.00	79	17	0.13	28	28	
5	30	0.8	1	1	0.00	58	58	0.00	124	57	0.19	39	10	
5	30	0.8	1	2	0.00	61	61	0.00	58	21	0.00	58	58	
5	30	0.8	2	1	0.00	26	26	0.00	77	17	0.00	18	18	
5	30	0.8	2	2	0.00	21	13	0.00	10	0	0.00	3	0	
					0.00	28	25	0.00	57	28	0.04	18	10	

Table 7: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 5$  (*Gumbel* distribution).

the 3% of optimality gap on average (with some peaks of around 6%). The time limit is reached in the most cases and the best solutions are found on average after more than 2 hours.

Our PH algorithms are more than competitive for the smallest instances and totally outperforms Cplex-Benders for the largest ones. As expected, the parallel PH is faster on average (both in terms of total computational time and in time-to-best) with respect to

						Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$tbb$	$\Delta\%$	$t$	$tbb$	$\Delta\%$	$t$	$tbb$	
10	10	0.1	1	1	0.00	998	973	0.22	191	37	0.28	42	17	
10	10	0.1	1	2	0.00	93	91	0.00	158	150	0.36	36	8	
10	10	0.1	2	1	0.00	28	26	0.00	69	15	0.00	10	2	
10	10	0.1	2	2	0.00	40	39	0.00	83	17	0.09	13	3	
10	10	0.8	1	1	0.00	122	112	0.00	228	196	0.00	83	75	
10	10	0.8	1	2	0.00	32	32	0.00	95	19	0.00	36	34	
10	10	0.8	2	1	0.00	28	23	0.00	55	13	0.00	7	2	
10	10	0.8	2	2	0.00	19	17	0.08	89	50	0.00	18	14	
10	20	0.1	1	1	0.00	2867	466	0.00	407	218	0.14	181	101	
10	20	0.1	1	2	0.00	646	523	0.00	376	139	0.14	120	28	
10	20	0.1	2	1	0.00	362	178	0.00	194	37	0.00	54	29	
10	20	0.1	2	2	0.00	188	137	0.00	158	158	0.00	48	11	
10	20	0.8	1	1	0.00	213	210	0.00	256	93	0.00	120	50	
10	20	0.8	1	2	0.00	81	77	0.00	169	169	0.00	72	72	
10	20	0.8	2	1	0.00	66	64	0.00	144	27	0.00	25	8	
10	20	0.8	2	2	0.00	46	32	0.00	92	21	0.00	21	8	
10	30	0.1	1	1	0.00	3840	1951	0.01	469	195	0.09	219	45	
10	30	0.1	1	2	0.00	3275	840	0.01	439	111	0.01	168	39	
10	30	0.1	2	1	0.00	432	240	0.00	256	256	0.00	87	87	
10	30	0.1	2	2	0.00	629	431	0.00	232	45	0.00	88	88	
10	30	0.8	1	1	0.00	418	386	0.00	133	72	0.00	196	41	
10	30	0.8	1	2	0.00	241	234	0.00	70	70	0.00	28	28	
10	30	0.8	2	1	0.00	170	168	0.00	142	34	0.00	46	12	
10	30	0.8	2	2	0.00	177	103	0.00	230	1	0.00	74	1	
					0.00	625	306	0.01	197	89	0.05	75	33	

Table 8: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 10$  (*Gumbel* distribution).

						Cplex-Benders			sPH			pPH		
$ M $	$ K $	$\lambda$	$DP$	$AC$	$gap\%$	$t$	$tbb$	$\Delta\%$	$t$	$tbb$	$\Delta\%$	$t$	$tbb$	
20	10	0.1	1	1	1.90	14400	9869	-0.05	725	725	-0.05	170	44	
20	10	0.1	1	2	1.98	14400	1560	0.47	601	601	-0.14	146	140	
20	10	0.1	2	1	0.00	55	48	0.10	148	30	0.10	38	9	
20	10	0.1	2	2	0.58	14400	8697	0.09	275	248	0.41	50	44	
20	10	0.8	1	1	0.00	250	182	0.04	562	121	0.04	121	28	
20	10	0.8	1	2	0.00	1608	953	0.20	1296	1296	0.20	412	412	
20	10	0.8	2	1	0.00	314	296	0.00	348	348	0.00	77	36	
20	10	0.8	2	2	0.00	245	201	0.18	653	653	0.08	174	174	
20	20	0.1	1	1	2.25	14400	8065	0.06	463	281	0.06	152	114	
20	20	0.1	1	2	3.79	14400	13277	0.10	1432	1432	0.10	538	538	
20	20	0.1	2	1	3.08	14400	13874	0.01	627	627	0.01	201	201	
20	20	0.1	2	2	2.40	14400	13987	0.11	586	586	-0.04	151	151	
20	20	0.8	1	1	4.33	14400	13238	0.00	7011	6714	0.00	5692	5689	
20	20	0.8	1	2	0.00	7457	5258	0.00	4102	4084	0.00	2422	2422	
20	20	0.8	2	1	0.83	14400	9498	0.00	2003	1969	0.00	993	661	
20	20	0.8	2	2	0.00	615	474	0.00	524	236	0.00	119	119	
20	30	0.1	1	1	3.92	14400	9104	-0.19	3792	3792	-0.35	1590	1554	
20	30	0.1	1	2	3.94	14400	13150	-0.16	4171	4171	-0.24	1738	1738	
20	30	0.1	2	1	3.93	14400	13378	0.03	2758	2758	0.05	1011	1011	
20	30	0.1	2	2	3.11	14400	13277	0.25	1485	1485	-0.01	498	479	
20	30	0.8	1	1	3.63	14400	13350	-0.10	6244	1456	-0.11	3606	3606	
20	30	0.8	1	2	4.49	14400	13136	-0.10	6876	1566	-0.10	4875	1182	
20	30	0.8	2	1	1.08	14400	1905	0.00	2471	2420	0.00	971	521	
20	30	0.8	2	2	0.00	5775	4820	0.00	1693	772	0.00	451	233	
					1.89	10280	7567	0.04	2119	1599	0.00	1091	879	

Table 9: Cplex-Benders vs sPH and pPH for CTQD-AC<sub>ud</sub> instances with  $|M| = 20$  (*Gumbel* distribution).

the sequential version, whereas, on the contrary, the latter method finds on average slightly better solutions. However, since percentage errors are negligible, the quality of both the PH algorithms solutions is excellent. On average, even only considering the largest instances ( $|M| = 20$ ), the percentage error is 0.05% and 0.15% for sPH and pPH, respectively. The 1% error is exceeded only two times by pPH, and never by sPH. Moreover, sPH and pPH are able to find the optimal solution 42 and 34 times out of 72, respectively, and a better solution (with

respect to Cplex) on 9 and 10 instances out of the 18 non-closed ones, respectively. Given that the solution quality of our heuristic PH algorithms is actually comparable to that of an exact method, it is interesting to note that they are several times faster than Cplex in terms of overall convergence CPU time and time-to-best. The only exception is represented by the  $|M| = 5$  instances, where **sPH** is 30 seconds slower on average, whereas for the remaining instances **sPH** and **pPH** are about 4 times and 10 times faster than Cplex, respectively.

Concerning the *Gumbel* distribution for the demand (Tables 7–9), we find mainly the same trends and proportions among the three methods’ performances in terms of quality and CPU time. This just reinforces the strength of our algorithms in solving such types of problems. In this case, the solutions found by the PH algorithms are much closer on average to those found by Cplex within 4 hours (always under the 0.05%), even if this set of instances seems a little bit easier to solve. In fact, for  $|M| = 20$  instances, Cplex can guarantee solutions within the 2% of optimality gap on average, with some peaks of around 4.5%.

For the sake of completeness, we summarize in Table 10 and 11 some interesting details of the two PH versions developed and tested. Results are averaged over all the instances with the same number of suppliers. The column headers have the following meaning:  $t_I$ ,  $t_H$ , and  $t_F$  are the CPU times in seconds dedicated by the algorithms to find an initial feasible solution (the EEV solution), to apply the primal heuristic during the search (see Section 5.3), and to optimally solve the final model with all or part of the binary variables fixed (line 17 of Algorithm 1), respectively; *cons%* is the percentage number of binary variables, out of the totality, that have reached the consensus when the PH procedure stops; *it* and *ittb* are the total number of iterations done by the PH and the *iterations-to-best* (i.e. the number of iterations needed to find the best solution), respectively.

$ M $	sPH						pPH					
	$t_I$	$t_H$	$t_F$	<i>cons%</i>	<i>it</i>	<i>ittb</i>	$t_I$	$t_H$	$t_F$	<i>cons%</i>	<i>it</i>	<i>ittb</i>
5	0.4	2.6	0.8	94	6	3	0.4	3.1	1.4	91	8	4
10	0.8	7.0	1.4	95	10	6	0.8	7.2	1.5	95	10	6
20	2.1	16.2	528.0	92	11	7	2.1	16.3	566.1	93	11	7
avg:	1.1	8.5	172.0	94	9	5	1.1	8.7	184.6	93	9	6

Table 10: **sPH** and **pPH** details (*Uniform* distribution).

$ M $	sPH						pPH					
	$t_I$	$t_H$	$t_F$	<i>cons%</i>	<i>it</i>	<i>ittb</i>	$t_I$	$t_H$	$t_F$	<i>cons%</i>	<i>it</i>	<i>ittb</i>
5	0.4	1.8	0.8	94	5	3	0.4	2.8	0.9	91	7	3
10	0.8	5.4	1.7	95	8	3	0.8	6.6	1.3	95	9	3
20	2.2	13.9	2.7	97	11	8	2.2	14.4	3.3	96	11	7
avg:	1.1	6.9	1.7	95	8	5	1.1	7.8	1.8	94	9	5

Table 11: **sPH** and **pPH** details (*Gumbel* distribution).

#### 6.4. Economic analysis of the stochastic solution

An extensive analysis of the convenience of explicitly considering a SP formulation for the CTQD-AC<sub>ud</sub>, with respect to using approximated values for its uncertain data, has been performed in Manerba et al. (2018). In particular, for each deterministic instance and the two probability distributions, they compute two well-known SP measures (Birge and Louveaux, 1997), i.e. the *Value of the Stochastic Solution* (VSS) and the *Expected Value of Perfect Information* (EVPI). More precisely, VSS=EEV-RP and EVPI=RP-WS, where RP is the objective value of the DEP solution (*recourse problem solution*), EEV is the solution value of the stochastic model with the first-stage decision fixed by solving the deterministic problem using expected values for approximating the random parameters (*expected value solution*), and WS is the solution value of a problem in which it is assumed to know at the first-stage the realizations of all the stochastic variables (*wait-and-see solution*). Results have shown quite high VSS values on average and also some very high peaks (the VSS exceeds the 30% of the solution value 18 times out of all the instances), demonstrating the importance of having in place SP models for the CTQD-AC<sub>ud</sub>. As already explained in the Introduction, this is one of the motivations supporting the present work. However, due to the computational burden of solving the CTQD-AC<sub>ud</sub> when considering 100 scenarios, a consistent part of the largest instances (i.e., the ones with  $|M| = 20$  and  $|K| = \{20, 30\}$ ) have not been solved to optimality, thus no VSS or EVPI values are available for them. Thanks to the PH algorithms developed, we are now able to complete such analysis. Table 12 shows, for each deterministic instance (uniquely identified by  $|M|$ ,  $|K|$ ,  $\lambda$ ,  $DP$ , and  $AC$  parameters) and for each considered probability distribution, the percentage values of VSS and EVPI with respect to the objective value of the recourse problem solution, i.e.,  $VSS\% = 100 * VSS / RP$  and  $EVPI\% = 100 * EVPI / RP$ .

We can see that the VSS% values are quite consistent, independently from the number of products considered and the discounts or activation costs characteristics. Concerning the *Uniform* distribution, the VSS% is about 12% on average (with some peaks of around 25%). Remarkably, one-third of the instances have a VSS% exceeding the 15%. Concerning the *Gumbel* distribution, which is more suitable to the Automotive application, the VSS% has some peaks of around 14-15% while its average value is 3 percentage points less than that achieved for instances following a *Uniform* distribution. The EVPI% values for both the distributions are similar and about 2.5% on average. All these new results are in line with those obtained for the other benchmark instances, confirming the economic importance of explicitly considering the stochasticity into a model for the CTQD-AC<sub>ud</sub> and, in turn, the importance of having in place algorithms to efficiently solve such model for realistic instances. Even if, as stated in Subsection 6.1, we cannot provide real data, we want to point out that the order of magnitude of the objective function in the smallest real instances is about one

Instance					Uniform distribution		Gumbel distribution	
$ M $	$K$	$\lambda$	$DP$	$AC$	VSS%	EVPI%	VSS%	EVPI%
20	10	0.1	1	1	17.5	2.1	14.5	1.5
20	10	0.1	1	2	10.3	2.3	6.8	1.7
20	10	0.1	2	1	8.0	4.5	11.0	4.9
20	10	0.1	2	2	25.2	2.2	15.2	2.3
20	10	0.8	1	1	10.2	3.1	6.2	2.3
20	10	0.8	1	2	9.1	3.7	10.4	3.0
20	10	0.8	2	1	16.2	4.1	12.5	3.9
20	10	0.8	2	2	21.2	5.5	7.4	7.0
20	20	0.1	1	1	12.0	2.2	8.8	2.9
20	20	0.1	1	2	15.2	1.4	10.5	1.5
20	20	0.1	2	1	19.1	1.6	13.7	1.5
20	20	0.1	2	2	3.9	1.3	1.2	1.2
20	20	0.8	1	1	10.3	1.5	0.9	1.0
20	20	0.8	1	2	13.5	3.3	6.4	3.9
20	20	0.8	2	1	15.9	2.0	14.3	2.4
20	20	0.8	2	2	5.8	0.8	9.4	1.1
20	30	0.1	1	1	7.0	1.1	6.5	1.4
20	30	0.1	1	2	9.7	1.0	7.6	0.6
20	30	0.1	2	1	7.0	0.9	7.2	1.2
20	30	0.1	2	2	7.4	1.4	6.3	2.1
20	30	0.8	1	1	10.9	2.2	1.1	2.7
20	30	0.8	1	2	10.4	2.0	4.2	1.8
20	30	0.8	2	1	12.6	3.5	13.8	4.4
20	30	0.8	2	2	5.8	1.4	6.9	1.6
avg:					11.8	2.3	8.5	2.4
max:					25.2	5.5	15.2	7.0

Table 12: VSS% and EVPI% for CTQD-AC<sub>ud</sub> instances with  $|M| = 20$

billion of dollars, justifying the necessity to find more accurate solutions, while the largest instances correspond to the purchase of an entire Automotive platform, further proving the importance of the above calculated percentage gaps.

## 7. Conclusions

In this paper, we have studied the application of a multi-product multi-supplier procurement problem called CTQD-AC<sub>ud</sub> in the field of Automotive manufacturing. Peculiarities of this problem are the restricted availability of products at the suppliers, discount policies based on total quantities purchased, fixed contract activation costs, and the explicit consideration of a stochastic product demand. The CTQD-AC<sub>ud</sub> has been shown by the recent literature to be very important to tackle long-term procurement settings mainly because of the possible savings it allows with respect to considering expected values for the demands. However, the problem has been shown to be also very difficult to solve for a sufficiently large number of scenarios and no efficient methods have been proposed so far. We have bridged this gap by presenting new solution methods based on the structural properties of the problem. In particular, we have tested a Benders algorithm and developed different variants of a PH-based heuristic approach. Our PH has been improved with respect to its standard implementation through the introduction of several acceleration strategies, enhancing its efficiency and the effectiveness. The proposed algorithms have outperformed the already existing methods in efficiency on a broad set of benchmark instances, thus allowing to have optimal or near-optimal solutions also for the biggest ones (that was not solved yet). This,

in turn, has allowed us to show how the analysis of the stochastic solution for the largest instances (in terms of VSS and EVPI) is in line with the trends shown for the smallest ones.

As future developments, we are interested in proposing and studying a deterministic approximations for the problem (inspired to Tadei et al., 2018), and in considering additional complicating features such as inventory costs, market share constraints, upper bounds on the number of selected suppliers (Goossens et al., 2007, Sadrian and Yoon, 1994) or incompatibility constraints (Manerba and Mansini, 2016).

## Acknowledgments

Partial funding for this work was provided by the Canadian Natural Sciences and Engineering Research Council (NSERC) through its Discovery Grants Program. While working on this paper, the second author was the head of the *Urban Mobility and Logistics Systems* (UMLS) initiative of the interdepartmental *Center for Automotive Research and Sustainable mobility* (CARS) at Politecnico di Torino, Italy. The authors are grateful to the Area Editor and anonymous referees whose comments have contributed to improve the quality of this paper.

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